Figure 2.2: Company rankings

Tier 1 Leadership	Tier 2 Integral to business strategy	Tier 3 Established but work to be done	Tier 4 Making	Tier 5	
5 — Coop Group	12		progress on implementation	On the business agenda but limited	Tier 6 No evidence
(Switzerland)	— Cargill	34		evidence of implementation	on the
Cranswick Marks and Spansor	— Co-op Food UK	- 2 Sisters Food Group	29	mplementation	business agenda
Marks and Spencer▲ Noble Foods	− Greggs	- ALDI Nord	- Camst	37	
■ Waitrose	▲ Groupe Danone	− ALDI Süd	— Carrefour	* Agro Super	33
vvaitiose	— J Sainsbury	— Aramark	▲ Charoen Pokphand	▼ Ahold Delhaize	- Aeon Group
	- Migros	— Arla Foods	Foods (CPF)	-Albertsons	— Autogrill
	— Perdue Farms	— Barilla Group	— Coop Italia	* Amazon/Whole Foods	* Bimbo
	-Tesco	▼ BRF SA	- Costco	Market	* BJ's Wholesale
	Unilever▲ Vion Food Group	▲ Casino	- Cremonini	-Associated British	- Bloomin' Brands
	· ·	Cheesecake Factory (The)	▲ Dunkin' Brands	Foods	C&S Wholesale
	▲ Whitbread	← Chipotle Mexican Grill	- Ferrero	Campbell SoupCompany	* Cencosud
	▲ Wm Morrison	- Compass Group	— Fonterra	— Chick-fil-A	— China Resources
		▼ Danish Crown	▲ Gruppo Veronesi	* CKE Restaurants	Vanguard
		Domino's Pizza Group	* IKEA (Inter IKEA Group)	* Colruyt	China Yurun Group
		- Elior Group	▼ Kaufland	- ConAgra Brands	* Chuying Agro-Pastoral
		- Friesland Campina	- Kroger Company (The)	* Cooperativa Centrale	Group
		# Hilton Food Group	▲ LDC	Aurora Alimentos	* CNHLS
		- Hormel Foods	▲ Les Mousquetaires	Cooperl Arc Atlantique	Conad ConsorzioNationale
		■ ICA Gruppen	- Loblaw Companies	Cracker Barrel	* Cooke Seafood
		▼ JBS	■ Maple Leaf Foods■ Mondelēz	 Darden Restaurants 	* Couche-Tard
		JD Wetherspoon		▼ Dean Foods	* Dico's
		▲ Kraft Heinz	OSI GroupPlukon Food Group	Empire Company/	- E.Leclerc
		▲ Lidl	◆ Publix Super Markets	Sobey's	- EDEKA
		- Marfrig	Restaurant Brands	▼ General Mills	- Gategroup
		▼ McDonald's	International	▲ Groupe Auchan	- Guangdong Wens
		- Metro	Saputo	▲ Groupe Lactalis	Foodstuff Group
		- Mitchells & Butlers	- SONIC	# H E Butt Company	* Habib's
		Nestlé	* Tönnies Group	Hershey Co	— Henan Zhongpin
		- Panera Bread	▼ Walmart	Jeronimo Martins	 Industrias Bachoco
		- Premier Foods	- Wendy's Company (The)	Kerry GroupMarine Harvest	 Lianhua Supermarket Holdings Co
		- REWE Group	▲ Wesfarmers	Mercadona	— Mars
		- Sodexo	- WH Group	Papa John's Pizza	 Maruha Nichiro Group
		- Tyson Foods		Sanderson Farms	Meiji Holdings
		- Woolworths		Seaboard Corp	Minerva Foods
		▲ Yum! Brands		─SSP Group	— Müller Group
				─ Starbucks	— New Hope /Liuhe
(ey				▼ Subway	Group
2010				Super Valu	* Nippon Meat Packers
2018				▼ Sysco	- Seven & I Holdings
Up at least 1 tier				* Systeme U	* US Foods
Down at least 1 tier				— Target	Yonghui Superstores
Non-mover				—Terrena Group	
New company				— Umoe Gruppen	